UW Academic Quarter	Activity	Time
	Project Formation / Kickoff	Jun. 2023
	Case Study Selection and initial investigation	Jun Jul. 2023
Summer Quarter (Jun. 2023 - Sept. 2023)	Preliminary meetings with Facility Managers and University Sustainability Managers to begin qualitative data collection	Jun Jul. 2023
Project formation / prelimary case study selection	Desktop Study - Gather Building Information - Building properties and condition - Climate analysis - Any occupancy & usage information - Building History	Jun Aug. 2023
	Identify from short list best fit buildings as final case study selection	Aug Sept. 2023
Fall Quarter (Oct. 2023 - Dec. 2023) Data Collection	Focus group interviews (FGI) - - Within each case with facility managers, O&M staff, operators, technicians, and sustainability strategists	Oct. 2023 - Dec. 2023
	Expert Interviews: Building Digital Innovation Specialists - Digital Twin Consortium - National Institute of Building Sciences	Nov. 2023 - Dec. 2023
	Participant Observation - Meetings, day-to-day operations, interactions around tech. etc.	Oct. 2023 - Dec. 2023
Winter Quarter (Jan. 2024 - Mar. 2024) Data Analysis and Final Report	Data analysis	Jan Mar. 2024
	Final report writing	Feb Mar. 2024
	Conclusions and editing	Feb Mar. 2024
	Report findings and publish	Mar. 2024
	Conference presentations	TBD